

Douglas A. Ducey  
Governor



Lisa A. Atkins  
Commissioner

## Arizona State Land Department

September 1, 2017

1616 West Adams, Phoenix, Arizona 85007  
(602) 542-4631

The Honorable Douglas A. Ducey  
Governor, State of Arizona  
1700 West Washington  
Phoenix, Arizona 85007

Dear Governor Ducey:

On behalf of the Arizona State Land Department (ASLD), I am pleased to submit the FY17 Annual Report, as required by A.R.S. § 37-132. The report contains a summary of ASLD's revenues, as well as efforts over the past year to improve customer service, efficiency and overall operations.

On behalf of the Trust Beneficiaries, our goal is to actively manage the Trust assets to generate revenue and enhance the Trust's value for future generations. In FY 2017, the Department generated \$281.3 million for Trust Beneficiaries, an increase of \$124 million over FY16. This year's revenue, by category, includes: \$204.5 million in sales; \$9.2 million in total royalties; \$65 million in leases; and \$2.7 million in fees.

Among ASLD's operational priorities during FY17, was continuing to create a more customer-friendly online operation. In FY16, we launched a portal for customers to purchase recreational permits online for the first time in the history of the Trust, resulting in a 25% increase in the number of permits issued and allowing customers easier access to some of our services. In FY17, ASLD began the process of transitioning from the antiquated paper application to a digital online application process. This will result in efficiency enhancements and the incorporation of an electronic workflow system through which applications can be accessed and processed digitally. ASLD will go live with the electronic application portal in September 2017, and we appreciate the input of our customers in the design of the system.

Additional highlights of FY17 operations include;

- With your support, ASLD began a process improvement project in January 2017 for our Commercial Sales application process. The current process was carefully analyzed to understand and identify opportunities for improvement, and we developed a future state where an application to purchase State Trust Land will receive an initial evaluation and business decision by our Executive Management team within 25 days of initial submittal. Significant improvement in decision making speed and quality is already evident, and the team is continuing to refine the process and developing standard work
- Increased emphasis on PCI (Per Commissioner's Initiative) sales applications to shift from a reactive to a proactive asset manager (more than 20 were filed in FY 2017), where the ASLD elects to sell mature assets that have reached an attractive market position without waiting for an applicant to drive the process

Honorable Douglas A. Ducey

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- Began a pilot project in Pima county (870 acres in Oro Valley) to create a sustainable Zoning Bank concept that will be applied as a standard model for expanding appropriate land use entitlements on Trust Land throughout Arizona. This will expand our customer base and significantly reduce timelines to both auction and built products for our customers
- Created a multi-disciplinary scoring/review team to review ROW applications for complexity at the beginning of the process. YTD, lead time for processing new ROW apps has decreased from an average of 571 days to an average of 208 days
- Began deep-dive process improvements on two critical application processes: New Rights of Way and Mineral Exploration Permits
- We have seen a 51% reduction in mitigation costs associated with trespass and illegal dumping activities (includes fencing costs, cleanup activities, and contract law enforcement) due largely to a concerted effort to spend less and increase efforts at forming partnerships with other governmental agencies and non-governmental organizations

Thank you for the opportunity to serve the Trust Beneficiaries, our customers and the State as the State Land Commissioner. The ASLD team will continue to make appreciable advancements of the interests of those we serve.

Sincerely,



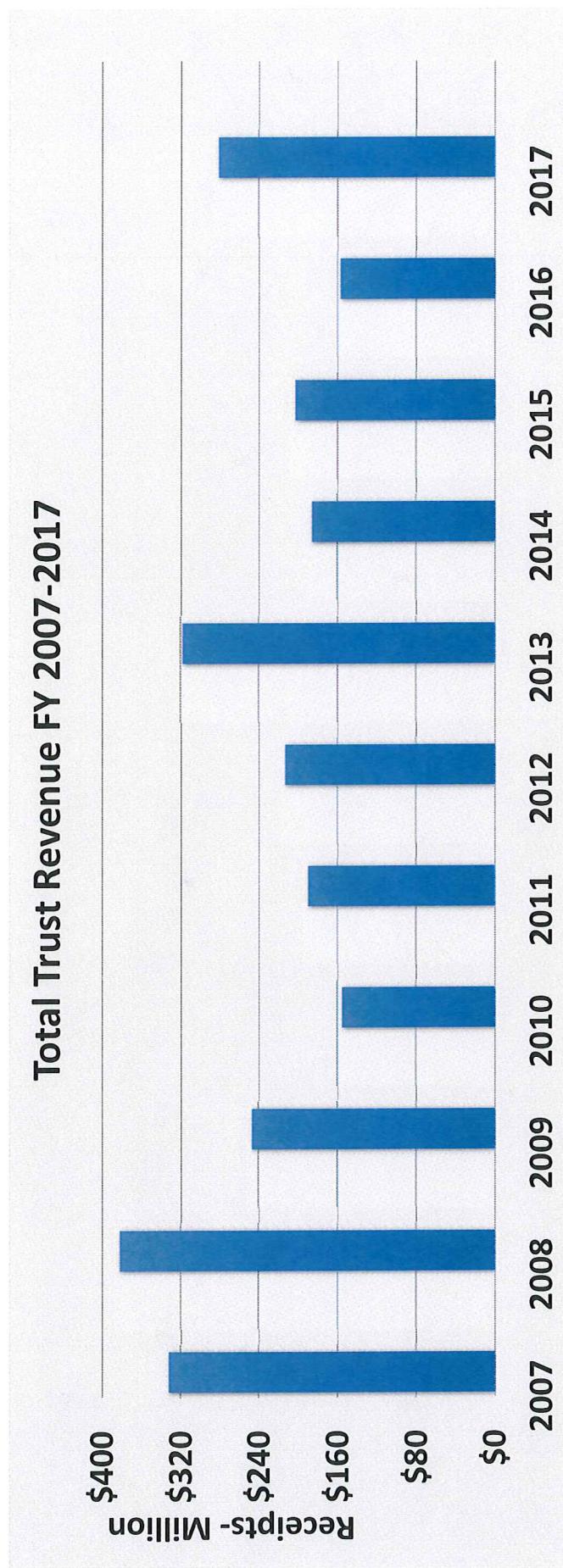
Lisa A. Atkins  
Commissioner

Enclosure

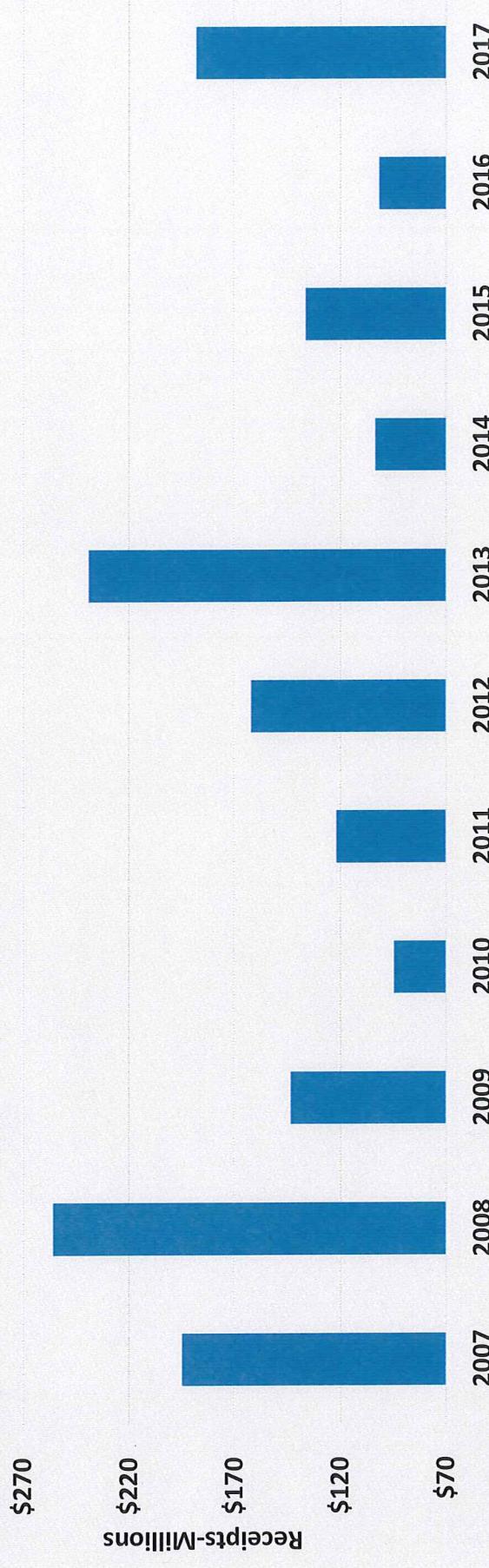
# Annual Report Supplemental Schedules

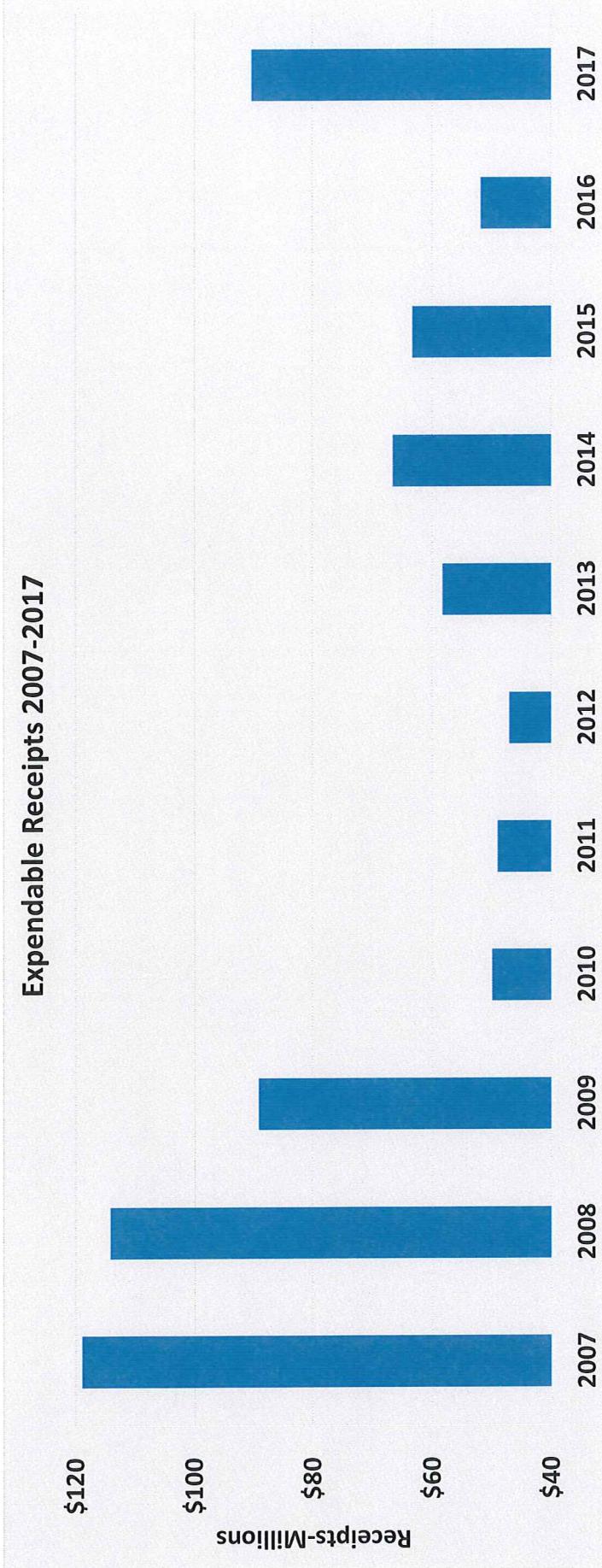
FY 2017





### Permanent Receipts 2007-2017





## RECEIPTS BY CATEGORY - FY 2017

Row Labels	LEASE RENTAL	OTHER RECEIPTS	PENALTY AND INTEREST	ROYALTY	SALES INTEREST	SALES PRINCIPAL	Grand Total
<b>General Fund</b>	<b>\$ 141,909.83</b>	<b>\$ 2,670,316.82</b>	<b>\$ 93.94</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,812,320.59</b>
F.E.M.A. Lands	15040	0		0	0	0	15040
Farm Loan Lands	5666.6	0	25.02	0	0	0	5691.62
Fees: Lease, Sale & Misc	0	1570	0	0	0	0	1570
Fees: Trust Land Mgt Fund	0	2668746.82	0	0	0	0	2668746.82
Lands Held in Trust	11399.23	0	0	0	0	0	11399.23
Navigable Streambeds	109804	0	68.92	0	0	0	109872.92
<b>School &amp; Institutions</b>	<b>\$ 64,541,624</b>	<b>\$ -</b>	<b>\$ 273,619</b>	<b>\$ 9,176,215</b>	<b>\$ 25,521,328</b>	<b>\$ 178,968,178</b>	<b>\$ 278,480,964</b>
A&M Colleges	140595.29	0	125.92	5063.63	0	0	145784.84
Common Schools	55184664.26	0	209452.61	7795056.58	25521327.66	169783675.3	258494176.4
Legs, Exec & Judicial	116590.7	0	1189.97	0	0	86382	204162.67
Military Institutes	91520.61	0	272.87	38221.74	0	0	130015.22
Miners' Hospital	2254744.67	0	14621.92	122447.89	0	1187355	3579169.48
Normal Schools	410956.99	0	567.82	411786.83	0	0	823311.64
Penitentiaries	1200021.04	0	11018.63	88054.75	0	0	1299104.42
School for the Deaf & Blind	255329.91	0	983.45	4539.14	0	614196	875048.5
School of Mines	240604.4	0	946.37	118809.94	0	0	360360.71
St Char., Pen. & Ref	2453513.84	0	4266.46	231723.46	0	46570	2736073.76
State Hospital	652669.4	0	8961.49	83937.08	0	0	745567.97
U of A (Act of 2/18/1881)	522796.55	0	19381.64	139614.76	0	7250000	7931792.95
University Land Code	1017616.79	0	1829.7	136949.29	0	0	1156395.78
<b>Grand Total</b>	<b>\$ 64,683,534</b>	<b>\$ 2,670,317</b>	<b>\$ 273,713</b>	<b>\$ 9,176,215</b>	<b>\$ 25,521,328</b>	<b>\$ 178,968,178</b>	<b>\$ 281,293,285</b>

## REVENUE BY BENEFICIARY FY 2017

BENEFICIARIES	TOTAL COLLECTED	EXPENDABLE	PERMANENT
Common Schools	\$ 258,494,176	\$ 80,915,445	\$ 177,578,732
Normal Schools	\$ 823,312	\$ 411,525	\$ 411,787
Agricultural & Mechanical Colleges	\$ 145,785	\$ 140,721	\$ 5,064
Military Institutes	\$ 130,015	\$ 91,793	\$ 38,222
School of Mines	\$ 360,361	\$ 241,551	\$ 118,810
University Land Code	\$ 1,156,396	\$ 1,019,446	\$ 136,949
University of Arizona (Act of 2/18/1881)	\$ 7,931,793	\$ 542,178	\$ 7,389,615
School for the Deaf & Blind	\$ 875,049	\$ 256,313	\$ 618,735
<b>SUBTOTAL EDUCATION</b>	<b>\$ 269,916,886</b>	<b>\$ 83,618,973</b>	<b>\$ 186,297,913</b>
Legislative,Executive & Judicial Buildings	\$ 204,163	\$ 117,781	\$ 86,382
State Hospital	\$ 745,568	\$ 661,631	\$ 83,937
Miners' Hospital	\$ 3,579,169	\$ 2,269,367	\$ 1,309,803
State Charitable,Penal & Reformatory	\$ 2,736,074	\$ 2,457,780	\$ 278,293
Penitentiaries	\$ 1,299,104	\$ 1,211,040	\$ 88,065
<b>SUBTOTAL NON-EDUCATION</b>	<b>\$ 8,564,078</b>	<b>\$ 6,717,598</b>	<b>\$ 1,846,480</b>
<b>GRAND TOTAL</b>	<b>\$ 278,480,964</b>	<b>\$ 90,336,571</b>	<b>\$ 188,144,393</b>

## STATE TRUST LAND ACREAGE BY BENEFICIARY FY 2017

BENEFICIARY	FY 1978	FY 2017
Common Schools (K - 12)*	8,342,469	8,059,345
Normal Schools	172,405	174,786
Agricultural & Mechanical Colleges	134,469	124,944
Military Institutes	82,945	80,168
School of Mines	132,882	123,256
University Land Code	166,354	137,778
University of Arizona (Act of 2/18/1881)	62,216	48,916
School for the Deaf & Blind	84,209	82,558
Legislative, Executive & Judicial Buildings	66,660	64,229
State Hospital	79,198	71,248
Miners' Hospital	48,648	47,545
Miners' Hospital (1929)	53,311	47,686
State Charitable, Penal & Reformatory	80,010	77,225
Penitentiaries	80,830	76,111
<b>TOTAL</b>	<b>9,586,606</b>	<b>9,215,795</b>

\*Includes County Bonds

**STATE TRUST LAND USES FY 2017**

<b>SURFACE_LEASES</b>	<b>NO_OFLEASES</b>	<b>% OF LEASE</b>	<b>TOTAL_ACREAGE</b>	<b>% OF ACREAGE</b>
Rights of Way	7,715	74.32%	188,844	2.06%
Grazing	1,191	11.47%	8,349,809	91.28%
Commercial	286	2.76%	69,127	0.76%
Commercial School Leases	21	0.20%	1,143	0.01%
Agriculture	343	3.30%	153,515	1.68%
Use Permits	657	6.33%	353,993	3.87%
U.S. Government	156	1.50%	18,136	0.20%
Institutional Taking	9	0.09%	12,685	0.14%
Recreational	3	0.03%	0	0.00%
<b>SUBTOTAL SURFACE LEASES</b>	<b>10,381</b>	<b>100.00%</b>	<b>9,147,251</b>	<b>100.00%</b>
<b>SUBSURFACE</b>	<b>NO_OFLEASES</b>	<b>% OF LEASE</b>	<b>TOTAL_ACREAGE</b>	<b>% OF ACREAGE</b>
Mineral	54	5.13%	45,900	4.17%
Mineral Exploration	548	52.09%	275,926	25.07%
Mineral Material	20	1.90%	2,143	0.19%
Oil & Gas	430	40.87%	776,655	70.56%
<b>SUBTOTAL SUBSURFACE LEASES</b>	<b>1,052</b>	<b>100.00%</b>	<b>1,100,624</b>	<b>100.00%</b>
<b>TOTAL LEASES</b>	<b>11,433</b>		<b>10,247,876</b>	

FY 2017

**Beneficiary Summary**

<b>University Grants</b>		A & M COLLEGES		MILITARY INSTITUTES		NORMAL SCHOOLS		SCHOOL OF MINES		UNIVERSITY LAND CODE		UNIVERSITY OF ARIZONA 1881		
SURFACE LEASES	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME
Agriculture	251	\$ 6,372	-	\$ 1,677	2,400	\$ 22,546	165	\$ 3,701	1,805	\$ 39,514	3,233	\$ 79,428	6,879	\$ 229,005
Commercial	10,172	\$ 7,998	77,709	\$ 41,351	146,654	\$ 76,993	110,769	\$ 8,483	8,163	\$ 8,272	8,272	\$ 353,822	307	\$ 147,608
Grazing	107,163	\$ 49,563	37,719	\$ 270	35,087	\$ 1,695	243,547	\$ 1,120	\$ 89,322	\$ 116,579	\$ 51,369	\$ 33,923	\$ 11,739	\$ 40,204
Rights Of Way	1,847	\$ 5,055	12,589	\$ 298	6,800	\$ 4,582	5,386	\$ 2,882	\$ 5,735	\$ 2,528	\$ 126,700	812	\$ 47,906	\$ 2,606
Use Permits	5,055	\$ 1,917	-	\$ -	-	\$ 2,721	-	\$ -	\$ -	\$ 107	\$ 780	200	\$ -	\$ -
Institutional Talking	86	\$ 0	-	\$ -	-	\$ 184	\$ 6,000	\$ 17	\$ -	\$ 8	\$ -	4	\$ -	\$ -
U.S. Government	0	\$ 0	-	\$ -	-	\$ 0	-	\$ 0	-	\$ -	-	-	\$ -	\$ -
Other	<b>TOTAL SURFACE</b>	<b>126,491</b>	<b>\$ 114,241</b>	<b>79,955</b>	<b>\$ 85,638</b>	<b>178,547</b>	<b>\$ 383,625</b>	<b>125,075</b>	<b>\$ 220,318</b>	<b>134,933</b>	<b>\$ 99,236</b>	<b>44,731</b>	<b>\$ 476,462</b>	
SUBSURFACE LEASES	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME
Mineral	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -
Prospecting Permit	449	\$ 3,414	2,301	\$ 4,603	2,416	\$ 4,417	1,271	\$ 1,271	579	\$ 935	1,567	\$ 1,567	\$ 3,135	
Mineral Material	24	\$ 8,833	-	\$ -	120	\$ -	-	\$ -	-	\$ -	-	164	\$ 43,200	
Oil & Gas	18,291	\$ 14,107	12,561	\$ 1,280	16,772	\$ 22,915	7,279	\$ 19,015	7,447	\$ 17,425	-	\$ -	-	\$ -
<b>TOTAL SUBSURFACE</b>	<b>18,764</b>	<b>\$ 26,354</b>	<b>14,863</b>	<b>\$ 5,883</b>	<b>19,308</b>	<b>\$ 27,332</b>	<b>8,550</b>	<b>\$ 20,286</b>	<b>8,026</b>	<b>\$ 18,380</b>	<b>1,732</b>	<b>\$ 46,335</b>		
Penalty & Interest	-	\$ 126	-	\$ 273	-	\$ 568	-	\$ 946	-	\$ 1,830	-	\$ 1,830	19,382	
Treasurer's Formula Distribution	-	\$ 752,340	-	\$ 41,472	-	\$ 286,260	-	\$ 850,968	-	\$ 1,475,527	-	\$ 4,613,704		
<b>GRAND TOTAL EXPENDABLE</b>	<b>145,254</b>	<b>\$ 893,061</b>	<b>94,817</b>	<b>\$ 133,265</b>	<b>197,855</b>	<b>\$ 697,785</b>	<b>133,625</b>	<b>\$ 1,092,519</b>	<b>142,959</b>	<b>\$ 2,494,973</b>	<b>46,462</b>	<b>\$ 5,155,882</b>		
Permanent Fund Receipts	-	\$ 5,064	-	\$ 38,222	-	\$ 411,787	-	\$ 118,810	-	\$ 136,949	-	\$ 7,389,615		
Permanent Fund Balance (Book)	-	\$ 5,926,000	-	\$ 356,000	-	\$ 3,165,000	-	\$ 7,149,000	-	\$ 13,566,000	-	\$ 60,042,000		
Permanent Fund Balance (Mkt)	-	\$ 13,037,000	-	\$ 743,000	-	\$ 5,954,000	-	\$ 14,913,000	-	\$ 27,175,000	-	\$ 101,866,000		

## Beneficiary Summary

Institutional Grants		LEGISLATIVE, EXECUTIVE & JUDICIAL BUILDINGS		MINER'S HOSPITAL		PENITENTIARIES		SCHOOL FOR THE DEAF & BLIND		STATE CHARITABLE, PENAL & REFORMATORY		STATE HOSPITAL		
SURFACE LEASES	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME
Agriculture	1,455	\$ 29,522	12,866	\$ 420,140	4,717	\$ 208,803	2,636	\$ 72,636	3,858	\$ 104,840	3,981	\$ 123,452		
Commercial	5	\$ 43,920	608	\$ 1,201,944	457	\$ 777,927	55	\$ 94,548	2,834	\$ 1,177,387	128	\$ 159,326		
Grazing	56,406	\$ 24,224	73,322	\$ 28,772	66,025	\$ 29,350	74,618	\$ 37,189	62,941	\$ 24,008	60,473	\$ 26,969		
Rights Of Way	1,482	\$ 10,605	1,864	\$ 542,639	586	\$ 20,540	1,069	\$ 20,055	1,138	\$ 18,817	997	\$ 271,702		
Use Permits	4,225	\$ 1,394	8,110	\$ 43,283	5,776	\$ 150,961	6,714	\$ 13,539	6,372	\$ 894,375	5,983	\$ 20,703		
Institutional Taking	-	\$ -	1	\$ 1,013	1,778	\$ -	1	\$ 1,281	475	\$ 76,929	80	\$ 12,001		
U.S. Government	92	\$ -	168	\$ -	5	\$ -	32	\$ -	117	\$ -	108	\$ -		
Other	-	\$ -	-	\$ -	0	\$ -	0	\$ -	-	\$ -	-	\$ 85		
<b>TOTAL SURFACE</b>	<b>63,365</b>	<b>\$ 109,666</b>	<b>96,940</b>	<b>\$ 2,237,791</b>	<b>79,343</b>	<b>\$ 1,187,582</b>	<b>95,125</b>	<b>\$ 239,248</b>	<b>77,736</b>	<b>\$ 2,296,355</b>	<b>71,750</b>	<b>\$ 614,237</b>		
SUBSURFACE LEASES	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME	ACRES	INCOME
Mineral	-	\$ -	119	\$ 434	-	\$ -	-	\$ -	160	\$ 60,500	60	\$ 15,972		
Prospecting Permit	2,894	\$ 6,660	6,021	\$ 11,922	520	\$ 5,719	4,258	\$ 7,474	1,128	\$ 2,922	674	\$ 10,796		
Mineral Material	-	\$ -	230	\$ -	-	\$ -	-	\$ -	138	\$ 88,000	77	\$ 11,000		
Oil & Gas	243	\$ 265	7,457	\$ 4,598	6,720	\$ 6,720	9,888	\$ 8,608	4,468	\$ 5,736	641	\$ 664		
<b>TOTAL SUBSURFACE</b>	<b>3,137</b>	<b>\$ 6,925</b>	<b>13,828</b>	<b>\$ 16,954</b>	<b>7,240</b>	<b>\$ 12,439</b>	<b>14,146</b>	<b>\$ 16,082</b>	<b>5,894</b>	<b>\$ 157,158</b>	<b>1,452</b>	<b>\$ 38,432</b>		
Penalty & Interest	-	\$ 1,190	-	\$ 14,622	\$ 11,019	-	\$ 983	-	\$ 4,266	-	\$ 8,951			
Treasurer's Formula Distribution	-	\$ 616,956	-	\$ 1,523,580	-	\$ 1,026,504	-	\$ 397,708	-	\$ 8,315,349	-	\$ 476,304		
<b>GRAND TOTAL EXPENDABLE</b>	<b>66,502</b>	<b>\$ 734,737</b>	<b>110,768</b>	<b>\$ 3,792,947</b>	<b>86,584</b>	<b>\$ 2,287,544</b>	<b>99,270</b>	<b>\$ 654,021</b>	<b>83,629</b>	<b>\$ 10,773,129</b>	<b>73,202</b>	<b>\$ 1,137,935</b>		
Permanent Fund Receipts	-	\$ 86,382	-	\$ 1,309,803	-	\$ 88,065	-	\$ 618,735	-	\$ 278,293	-	\$ 83,937		
Permanent Fund Balance (Book)	-	\$ 5,146,000	-	\$ 17,416,000	-	\$ 11,205,000	-	\$ 3,954,000	-	\$ 72,486,000	-	\$ 4,345,000		
Permanent Fund Balance (Mkt)	-	\$ 10,858,000	-	\$ 30,947,000	-	\$ 20,896,000	-	\$ 7,713,000	-	\$ 146,829,000	-	\$ 8,952,000		

## FY 2017

### Beneficiary Summary

COMMON SCHOOLS			
SURFACE LEASES	ACRES	INCOME	
Agriculture	111,861	\$ 3,350,476	
Commercial	14,681	\$ 21,525,187	
Grazing	7,353,766	\$ 2,633,907	
Rights Of Way	95,906	\$ 7,353,323	
Use Permits	296,864	\$ 3,816,650	
Institutional Taking	5,406	\$ 327,121	
U.S. Government	17,296	\$ 402,396	
Other	-	\$ 13,895,133	
<b>TOTAL SURFACE</b>	<b>7,895,780</b>	<b>\$ 53,304,193</b>	
SUBSURFACE LEASES	ACRES	INCOME	
Mineral	45,560	\$ 214,030	
Prospecting Permit	251,846	\$ 527,182	
Mineral Material	1,365	\$ 187,744	
Oil & Gas	684,889	\$ 952,514	
<b>TOTAL SUBSURFACE</b>	<b>983,660</b>	<b>\$ 1,881,471</b>	
Penalty & Interest	-	\$ 209,453	
Treasurer's Formula Distribution	-	\$ 269,558,521	
<b>GRAND TOTAL EXPENDABLE</b>	<b>8,879,439</b>	<b>\$ 324,953,638</b>	
Permanent Fund Receipts	-	\$ 177,578,732	
Permanent Fund Balance ( Book )	-	\$ 2,730,416,000	
Permanent Fund Balance ( Mirk )	-	\$ 5,222,529,000	